

Project Name:	Department of Energy BMIS-FM
Project Number:	BMIS- Phoenix Project Phase I
DOE Proj Mgr:	Michael Fraser
IBM Proj Mgr:	Don A. Cox, PMP

Risk Analysis Report

Date.	10/23/01	Document ID:	ENG 031/Risk ID 075
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Describe the risk event or factor that has been identified: Continued delays in completion of the design phase put the scheduled October 2002 Capital Center implementation at risk. At current pace the window for completing the Build/Configure phase, including the development of custom interfaces, conversions, reports, and enhancements, is rapidly narrowing. Within a short time the completion of this work in time to support an October 2002 Cap Center implementation will not be feasible.

Describe possible outcomes that have been identified:

1. Delay in Cap Center implementation beyond the end of FY 2002.
2. Project viability is impacted by extensive delays, causing cancellation.
3. A narrowing of the scope of the planned Cap Center implementation to achieve the October 2002 date.

Risk Symptom or Trigger	Event Horizon (expected timing if known)
Continued delay in completion of the design phase.	10/01
The deferral of key Configure/Build activities until after a third CRP currently under discussion to take place in February 2002.	10/01-2/02
The development of plans with unrealistic build and test phase durations in the hope that these dates can be met.	11/01

Quantification of Impact: Minimum impact is the cost of maintaining resources over extended project duration. There may be significant cost impact associated with "crunching" the project schedule to meet the October 2002 Cap Center implementation target, as well as an impact to quality. Maximum is the sunk cost of the project if cancelled.

Type of Impact:

Scope: <input checked="" type="checkbox"/>	Schedule: <input checked="" type="checkbox"/>	Budget: <input checked="" type="checkbox"/>	Quality: <input checked="" type="checkbox"/>
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Classified As:

Opportunity to Pursue: <input type="checkbox"/>	Threat to Respond To: <input checked="" type="checkbox"/>
Opportunity to Ignore: <input type="checkbox"/>	Threat to Accept: <input type="checkbox"/>

Response/Mitigation Strategy and Comments:

1. Perform a reassessment of project goals and objectives for the coming fiscal year, and overall.
2. Develop a plan that meets those objectives, considering all options and alternatives.
3. Assess any project cost impacts.

Risk Identification and Evaluation Review and Sign-off:

DOE Project Manager:	<input type="checkbox"/> Approved as is
Signature _____ Date _____	<input type="checkbox"/> Approved pending noted changes
	<input type="checkbox"/> Not Approved

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Team IBM Project Manager:		<input type="checkbox"/> Approved as is <input type="checkbox"/> Approved pending noted changes <input type="checkbox"/> Not Approved
_____ Signature	_____ Date	

